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MEMORANDUM OF UNDERSTANDING (MoU)

Between

District Collector, Nandurbar (Government of Maharashtra) and DEVI Sansthan (Dignity Education Vision International).

This Memorandum of Understanding ("MoU") is entered into on ...../..... /2026 at Nandurbar, Maharashtra, between:

Party 1: District Collector, Nandurbar

(Hereinafter referred to as "DC Nandurbar"), which expression shall, unless repugnant to the context, include its successors in office;

AND

Party 2: DEVI Sansthan

(Dignity Education Vision International), a not-for-profit organization having its registered office at 10 Station Road, Lucknow – 226001, Uttar Pradesh (hereinafter referred to as "DEVI Sansthan").

Party 1 and Party 2 are hereinafter collectively referred to as the "Parties".

Background and Purpose

The Parties commit to collaborate to strengthen Foundational Literacy and Numeracy (FLN) in government schools of Nandurbar district (Aspirational District) through the ALfA FLN Program.

The Phase 1 research pilot in Nandurbar demonstrated strong learning gains and higher attendance in ALfA schools (treatment) versus control, forming the basis for this continuation and expansion.

The Parties share the intent to (a) make Nandurbar #1 in FLN in Maharashtra,and (b) use learnings from Nandurbar as a demonstrative model for wider replication across Maharashtra.

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1. Objectives

- Strengthen FLN.
- improve learning outcomes.
- build teacher capacity
- establish monitoring systems and develop Nandurbar as a model district for FLN

2. Roles and Responsibilities of DEVI Sansthan

- Provide ALfA academic design support, TLMs/toolkits as agreed, training support, monitoring tools, and implementation guidance aligned with district needs.
- Support periodic assessments and reporting to Ashramshala Nandurbar at agreed frequency.
- Ensure that program activities do not adversely affect school academic arrangements. Manpower Requirements and Deployment.Deploy two (2) dedicated District Resource Persons (DRPs) to oversee ground-level implementation.
- The DRPs will monitor progress and provide ongoing academic support across the designated schools.
- Ensure efficient management, coordination, and reporting of the deployed manpower in alignment with the operational requirements of the project.

3. Roles and Responsibilities of District Collector, Nandurbar

Provide necessary permissions and letters,

nominate nodal officers, facilitate access to schools, and ensure participation of relevant officials/teachers in training, monitoring, and assessments.

Direct block and school authorities to extend cooperation for implementation, assessments, training, monitoring, and support visits.

4. Joint Responsibilities

Regular Review and Coordination: Both Parties shall est

ablish a joint coordination committee to conduct periodic review meetings (monthly/quarterly) to monitor project progress, address operational challenges, and ensure smooth implementation of the FLN project.

Data Sharing and Utilization: Both Parties agree to mutually share relevant student

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assessment data, progress reports, and monitoring insights. This data shall be used strictly for academic improvement and strengthening learning outcomes.

Academic Alignment: Both Parties shall ensure that the FLN program activities are seamlessly integrated into the school schedule without causing any disruption to the regular academic calendar or administrative functions of the schools.

Monitoring and Feedback Mechanism: Both Parties shall jointly work towards establishing and maintaining a robust monitoring system, utilizing tools and feedback from ground-level implementation to continuously refine program efficacy.

Issue Resolution: Any operational or strategic disputes arising during the course of the project shall be resolved amicably through joint consultation between the senior leadership of DEVI Sansthan and the District Administration, Nandurbar.

5. Timelines and Activities for Implementation

ALfA FLN Program Implementation Phases

- Phase 1: Covers P.O. Taloda with 63 schools (42 Ashramshala+ 21 Anudanit Ashramshla)
- Phase 2: Covers P.O. Nandurbar with 37 schools.
- Phase 3: District-wide rollout covering all Z.P. schools across Nandurbar district, subject to planning and CSR support.

Note: The detailed month-wise timeline, activities, and operational outputs for this implementation are explicitly outlined in Annexure – I on Page 7, 8 and 9 of this document.

6. Financial Considerations

This is a non-financial partnership. No expenditure shall be borne by the Government of Nandurbar for programme implementation.

7. Representation and Warranties

Both parties confirm authority to enter into this MoU and undertake to perform obligations in accordance with applicable laws.

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8. Data Privacy and Protection

Compliance with the Digital Personal Data Protection Act. 2023. Data to be used only for programme implementation. monitoring. assessment and reporting. Intellectual Property Rights

Intellectual property relating to ALfA methodology. content. tools and materials shall remain with DEVI Sansthan unless otherwise agreed in writing

9. Alteration and Amendment

Any amendment. modification. or variation to the terms and conditions of this MoU shall be valid only if made in writing and signed by the authorized representatives of both Parties.

10. Jurisdiction

This MoU shall be governed by and construed in accordance with the laws of India. Any disputes. differences, or legal proceedings arising out of this MoU shall be subject to the exclusive jurisdiction of the Courts at Nandurbar. Maharashtra.

11. Confidentiality

Both Parties shall hold in strict confidence all confidential information. student assessment data, and materials received from the other Party during the implementation of the project. Neither Party shall disclose or publicize such information to any third party without the prior written consent of the other Party, both during the term of this MoU and after its expiration.

Use of Government Name and Logo

DEVI Sansthan shall not use the name, emblem, logo, letterhead or identity of the Government of Maharashtra, District Administration or District Collector for publicity. fundraising, branding or promotional purposes without prior written approval.

12. General Clauses / Notices

Official communications, notices, or requests under this MoU shall be made in writing and shall be delivered through designated representatives of both parties either via registered post, official email, or hand delivery to the respective official addresses.Neither party shall assign or transfer its rights or obligations under this MoU to any third party without the

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prior written consent of the other party. If any provision of this MoU is found to be invalid or unenforceable by a court of law, the remaining provisions shall continue to remain in full force and effect.

13. Special Approval Clause

Special initiatives, pilot extensions, or any program activities requiring administrative intervention, additional resources, or policy changes shall be undertaken only with the prior written approval of the District Collector, Nandurbar.

Any significant modification to the target schools, grade coverage, or the established project timeline shall be routed through the office of the District Collector for official review and sanction before implementation.

14. Validity and Duration of the MoU

Tenure: This Memorandum of Understanding (MoU) shall come into force from the date of its signing by both Parties and shall remain valid for a period of three (3) years from the date of execution.

Extension: The duration of this project may be extended further upon mutual written consent of both Parties, subject to an annual review of the project's progress.

Termination: Notwithstanding any other provision, either party may terminate this MoU with immediate effect without any liability.

Authorized Representatives

On behalf of Party 1: Dr. Mittali Sethi (IAS), DC Nandurbar

On behalf of Party 2: Dr. Sunita Gandhi, Founder/CEO, DEVI Sansthan

In Witness Whereof, the Parties have executed this MOU on the date first Written above

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Annexure – I: Implementation Plan

Training calendar, school coverage plan, DRP deployment, assessments, monitoring framework and quarterly review meetings.

Project Timeline & Action Plan: DEVI Sansthan FLN Initiative (June 2026 – April 2027)

Sr No	Timeline Month	Core Project Activities	Expected Outputs
1	June 2026	Execution of MoU Selection of Target Schools Stakeholder Alignment Meetings	Baseline Assessment Data & Report
2	July 2026	Capacity Building & Stakeholder Orientation Logistics & Material Distribution	Training Attendance Logs & TLM Registry
3	August 2026	On-ground Program Launch Field Operations & Classroom Support	Classroom Support Visit (CSV) Logs & Implementation Tracker
4	September 2026	Continuous Field Monitoring & Mentorship	Monthly Monitoring Dashboard & Best Practices Documentation
5	October 2026	Mid-Term Evaluation & Strategic Progress Review	Midline Assessment Impact Report & Meeting Minutes
6	November 2026	Sustained FLN Implementation & Classroom Teaching Targeted Academic Support for Teachers	Remedial Action Plan for Low Performers & Support Logs
7	December 2026	Quality Assurance Site Visits by Field Mentors Academic Auditing of Selected Schools	School Academic Audit Summary & Issue Resolution Logs
8	January 2027	Refresher Training Interventions for Educators Third Quarter (Q3) Performance Review Meeting	Refresher Training Records & Progress Presentation for Officials
9	February 2027	FLN Activity Reinforcement & Intensive Learning Campaigns Student Micro-Tracking & Progress Analysis	Student Micro-Tracking Data Sheets & Campaign Reports
10	March 2027	Summative Evaluation & Endline Assessment Execution Comprehensive Data Aggregation and Cleaning	Endline Assessment Raw Data & Comparative Learning Cohort Analysis

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11	April 2027	Final Impact Evaluation & Data Synthesis * Future Roadmap and Sustainability Planning	Final Project Impact Report Submission & Next-Year Roadmap Proposal

Target Demographics: Zilla Parishad Schools (Grades 1–3) and Government Ashram Schools (Grades 1–8).

Primary Focus: Foundational Literacy and Numeracy (FLN) Framework.

Project Scope & Specifications

A. Provision of FLN Learning Content and Materials

a. Supply of specialized Foundational Literacy and Numeracy (FLN) teaching-learning materials (TLM) and frameworks for target classes.

b. Provision of assessments and progress-tracking tools designed by DEVI Sansthan to evaluate student learning outcomes.

B. Capacity Building and Training Support

a. Conduct structured orientation and training sessions for Block Resource Coordinators (BRCs), Education Officers, Principals, and Teachers.

b. Facilitate regular refresher training sessions to address field challenges and reinforce FLN methodologies.

c. Provide handholding and academic mentorship through designated field coordinators/mentors during classroom support visits.

C. Monitoring, Evaluation and Reporting

a. **Weekly/Monthly Progress Reports:** Submission of field implementation updates and data logs to the District Administration and Education Department.

b. **Assessment Analytics:** Delivery of detailed Baseline, Midline, and Endline assessment reports showcasing student-wise and school-wise progress.

c. **Quarterly Review Presentations**: Joint review meetings with the District Collector and senior education officials to analyze project impact.

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D. Pre-Implementation Activities (Before Project Launch)

School Mapping & Data Collection: District Administration to provide the final list of target Zilla Parishad and Government Ashram Schools along with UDISE codes and teacher details.

Stakeholder Alignment: Conduct initial planning and orientation meetings with the District Education Officer and DIET Principal to ensure institutional support.

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For District Collector, Nandurbar (Party I)

Name: Dr. Mittali Sethi (IAS)

Designation: District Collector, Nandurbar

Signature: Digitally signed by MITTALI SETHI

Date : Date: 17-07-2026 22:39:40

Seal :

Name: Laghima Tiwari (IAS)

Designation: Project Officer& Assist. Collector Taloda, Nandurbar

Signature: 15/7/26

Date : PROJECT OFFICER

Seal : Integrated Tribal Development Project Taloda Dist. Nandurbar

Name: Shri B.R. Mugale

Designation: Assst. Project Officer Taloda Nandurbar

Signature:

Date : 15/7/26

Seal : सहा.प्रकल्प अधिकारी (शिक्षण) ए.आ.वि.प्र.तळोदा-जि.नंदुरबार

Name: Amol Rathod

Designation: Project Cordinator Taloda Nandurbar

Signature:

Date : 15/07/2026

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For DEVI Sansthan (Party 2)

Name : Dr. Sunita Gandhi

Designation: Founder / CEO, DEVI Sansthan

Signature:

Date: 15 July 2026

Seal:

Witnesses 1

Name & Address : _____

Designation : _____

Signature : _____ (for Party 1)

Witnesses 2

Name & Address : _____

Designation : _____

Signature : _____ (for Party 2)

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